



FCC Group



1. FCC Group
2. Key figures
3. Diversified business model
4. Leadership position in all areas
5. International presence
6. Integrated Offer
7. Value Creation
8. Corporate Governance Structure
9. Management Team





More than
120 years
of experience



Over
64,000
employees



Working in
Over **25 countries**,
45% of revenue comes
from international markets



High degree of
**revenue
stability**



Leader
in Environment, Water,
Infrastructure and Real Estate
Development



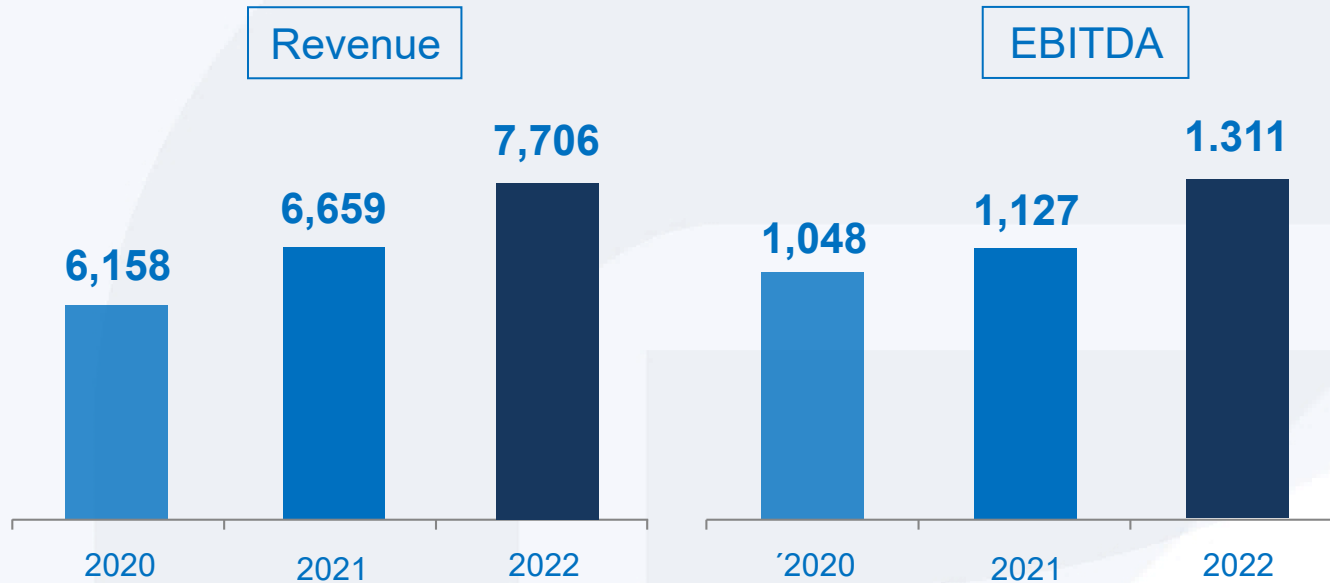
7,706 M€ revenue
1,311 M€ EBITDA in 2022



Comprehensive range
of services

FCC Group

1.2. Key Figures 2022



+ 64,000
employees



Backlog* (Dec. 31, 2022)

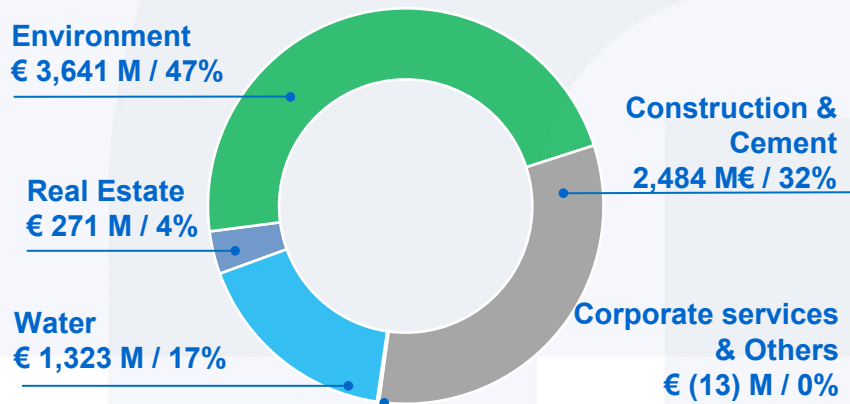
€ 40,274 M

Environment, Water, Construction
and Real Estate

Figures in million euros

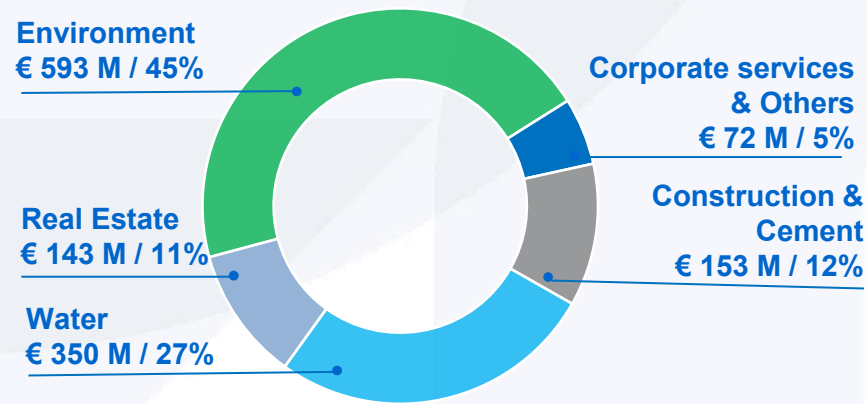
Revenue per business / 2022

Total: € 7,706 M



EBITDA per business area / 2022

Total: € 1,311 M



FCC Group

1.3. Diversified business model



Environment

- Refuse collection
- Street cleansing
- Solid waste treatment and recycling
- Ground maintenance
- Sewer networks maintenance
- Building Cleaning & maintenance
- Industrial waste treatment and recycling
- Remediation of polluted soils



Water

- Municipal concessions for the management of the end-to-end water cycle
- Infrastructure concessions in BOT model contracts
- O&M Services
- EPC Models



Construction

- Civil Works
- Railway Works
- Building
- Industrial
- Concessions
- Infrastructure maintenance
- Construction precast
- Corporate image



Cement

- Cement
- Trading
- Other businesses
(Concrete, Aggregate, Mortar)

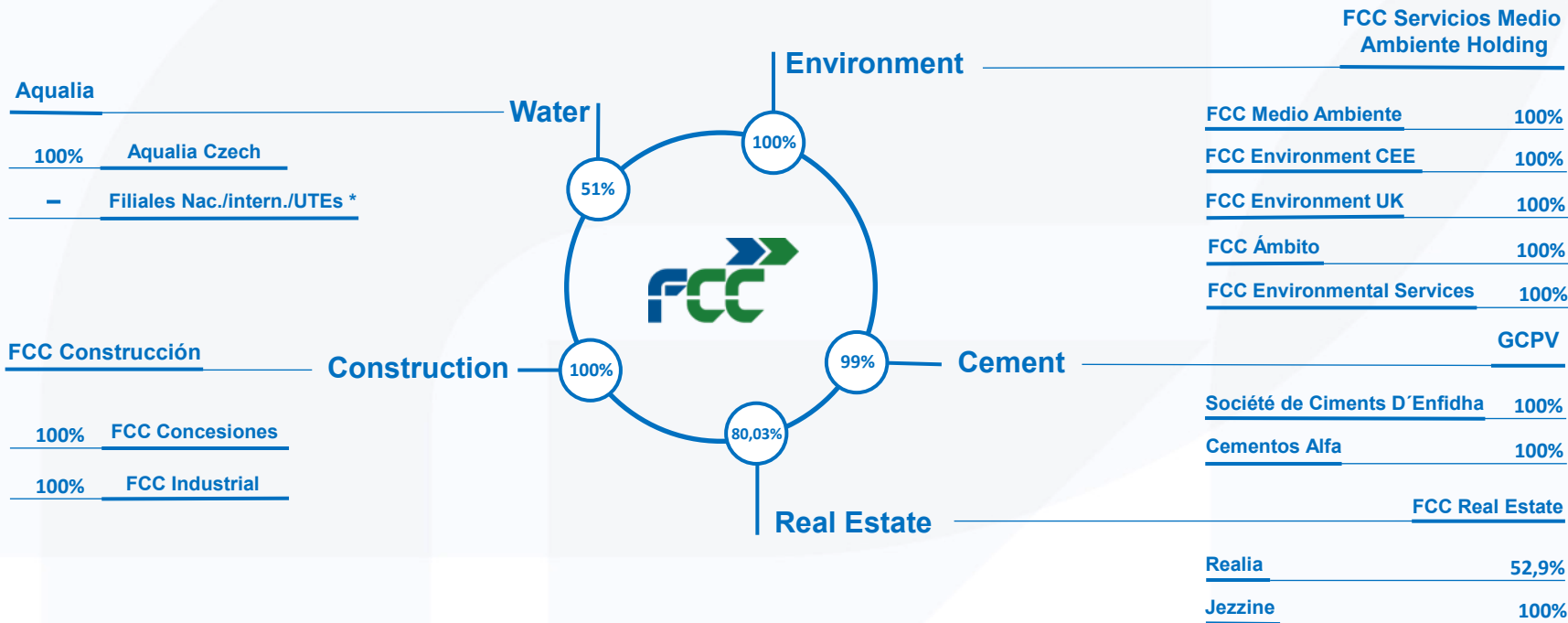


Real Estate

- Housing development
- Real Estate rentals
- Land management

FCC Group

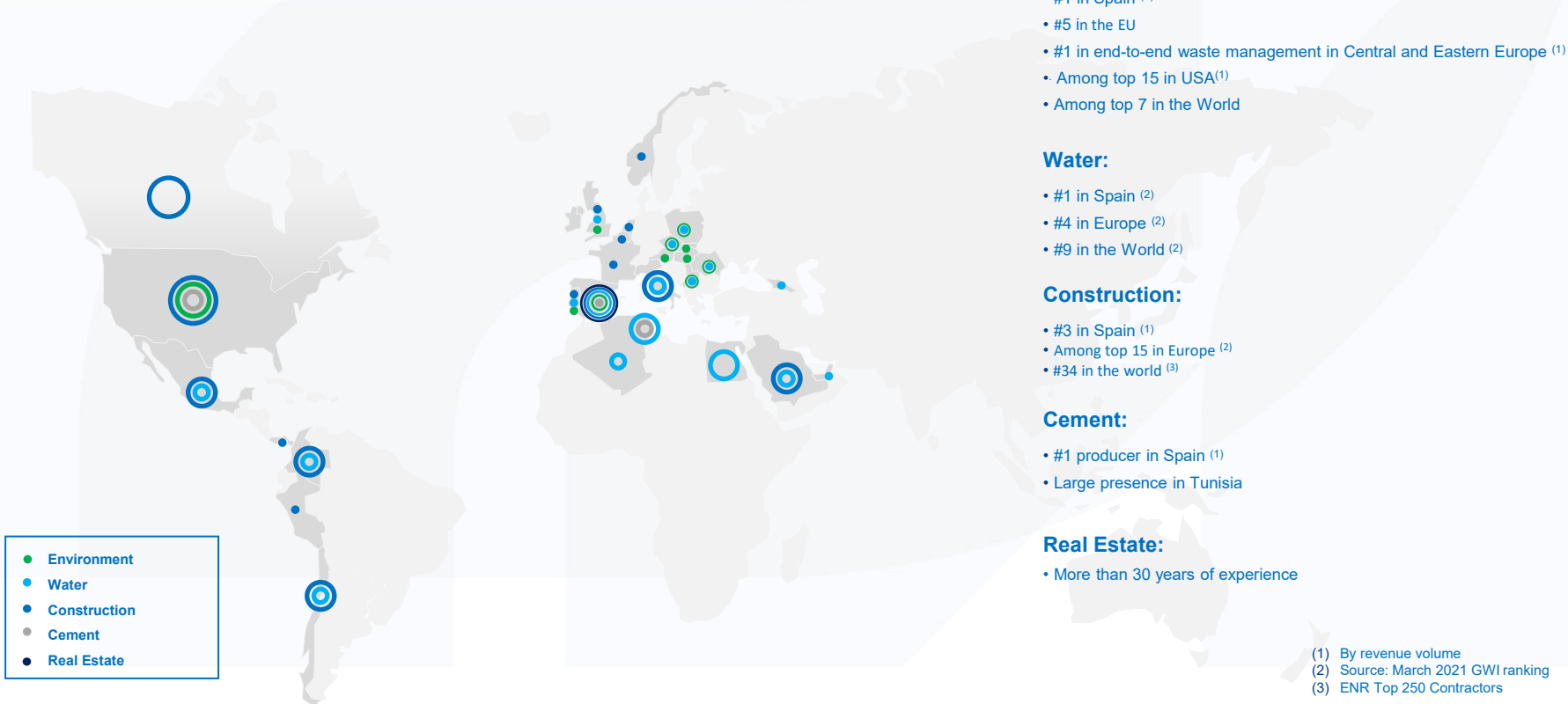
1.3. Diversified business model



* Different percentage of shares

FCC Group

1.4. Leadership position in all areas



Environment:

- #1 in Spain ⁽¹⁾
- #5 in the EU
- #1 in end-to-end waste management in Central and Eastern Europe ⁽¹⁾
- Among top 15 in USA ⁽¹⁾
- Among top 7 in the World

Water:

- #1 in Spain ⁽²⁾
- #4 in Europe ⁽²⁾
- #9 in the World ⁽²⁾

Construction:

- #3 in Spain ⁽¹⁾
- Among top 15 in Europe ⁽²⁾
- #34 in the world ⁽³⁾

Cement:

- #1 producer in Spain ⁽¹⁾
- Large presence in Tunisia

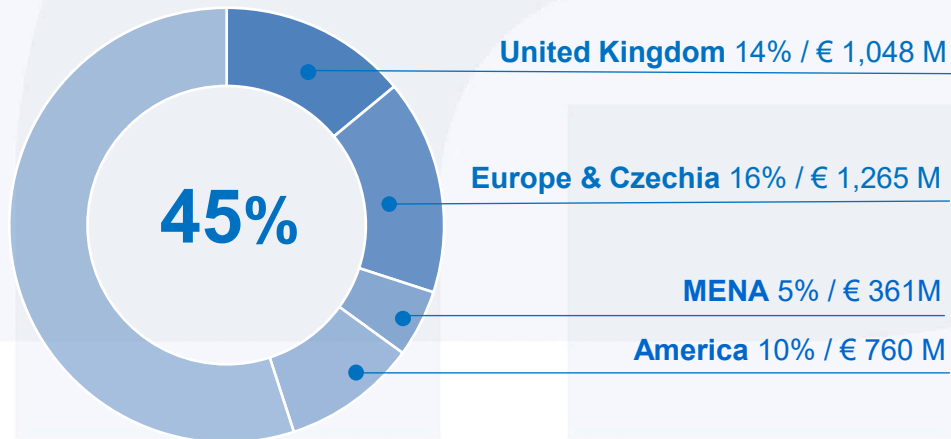
Real Estate:

- More than 30 years of experience

(1) By revenue volume
(2) Source: March 2021 GWI ranking
(3) ENR Top 250 Contractors

International Revenue 2022

Total : € 3,434 M



International Backlog*

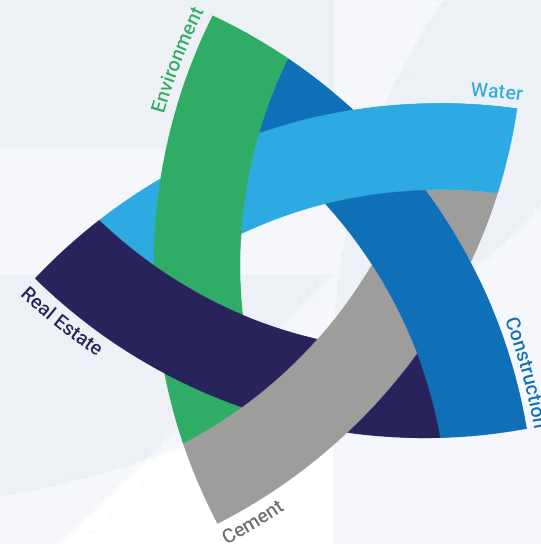
(Dec. 31, 2022) **€ 23,064 M** (3 years)

*57,3% of Total

Advanced technology

- Own technology for waste collection and street cleansing
- Leaders in waste recycling and energy recovery systems
- Experts in providing solutions at all stages of the water management cycle for all uses: human, agricultural and industry, meeting the needs of institutions and public and private organizations
- Specialists in bridges and ports with a high technical complexity
- Innovative processes for high speed lines, metro and tunnels
- Specialists in turnkey projects in the industrial sector

Comprehensive range of services throughout the whole value chain



Advanced technology and integrated range of products and services with high added value in all of its business areas

FCC Group

1.7. Value creation



Our incumbent position enhances our ability to benefit from the strong fundamentals of our core business areas



Environment

- Positive long-term outlook due to regulatory developments and environmental considerations
 - EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035 plus landfilling down 10% also in 2035
- New opportunities offered by expected reforms in Spain on recycling and composting (2023)
- Expansion potential in existing platforms: USA, UK and some Central European countries



Water

- Positive long-term outlook due to regulatory developments and environmental considerations and water infrastructure gap
- Take advantage of the extensive experience in the integral water cycle management, to apply in business opportunities in countries with low PPP activity
- Growth potential in Europe and selectively in America and MENA



Construction & Cement

- Continued infrastructure gap in selected jurisdictions. Stringent management of cash flow generation and third-party risk
- Potential growth in Spain linked to clean energy, efficiency and related facilities.



Real Estate

- Combined recurring rental income with property asset build to rent) and residential housing development in high demanded areas

FCC Group

1.7. Value creation



Experience
More than 120 years
creating value for citizens



Internationalization
Operating in over 25 countries



**Innovation and
technological capacity**



Professionalism
Over 64,000 professionals
specialising in different areas



Protecting the Environment
More than 83 M euros for the
prevention of environmental risks
Environmental management systems
certified according to **UNE-EN ISO 14001**
in all business areas



Quality
Quality management systems
certified according to **UNE-EN ISO 9001**
in all business areas



Local development commitment
Over 3,5 million euros allocated to
Projects for local development in 2021

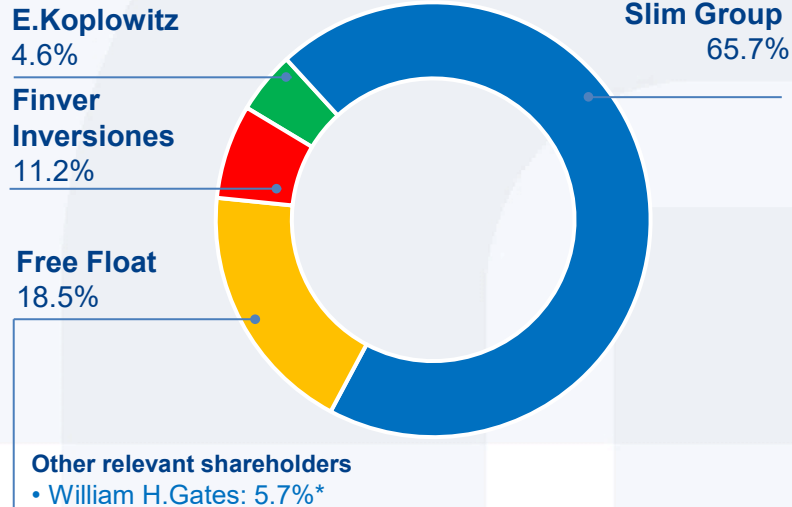


Health and Safety
Occupational health and safety management systems
certified according to **ISO 45001** in all business areas



1.8. Corporate Governance Structure

Shareholding Structure*



Composition of the Board

13 members:

- 9 proprietary directors
- 3 independent members
- 1 executive director

Audit and Remuneration Board Commissions:

- Chaired by independent members
- Majority of independent members

* As of latest communications to the CNMV (Spanish stock market regulator)

FCC Group

1.9. Management Team



Chairman FCC Esther A. Koplowitz

CEO Pablo Colio Abril

Business Areas

Construction

Pablo Colio Abril

Environment

Jordi Payet Pérez – Iberia
Steve Longdon– U.K.
Bjoern Mittendorfer- CEE
Iñigo Sanz Pérez - America

Water

Félix Parra Mediavilla

Cement

Jaime Rocha Font

Real Estate

Ana Hernández Gómez
Javier Fainé de Garriga
Filomeno Ortíz Aspe

Business Areas



- 1. Environment**
- 2. Water**
- 3. Construction**
- 4. Cement**
- 5. Real Estate**

2

2.1.Environment



Activities



2.1.Environment



Providing services to cities since 1911



Top 7 in the world



Serves over **66 million citizens**



Most technologically advanced vehicle fleet in the world with over 18,000 units



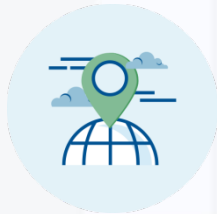
More than 800 waste treatment, recycling and disposal centres



ISO 5001 certificate Comprehensive Energy Management



Management of **24,5 million tons waste** per year



Operating in over **5,200 municipalities**



3,228 sustainable vehicles (CNG, electric, hybrid and bi-power)



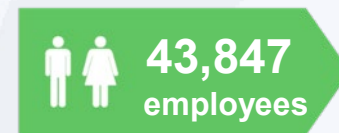
Over 43,000 employees



Inclusion of underprivileged groups in the workplace

2.1.Environment

Key Figures 2022



Backlog (Dec 31. 2022)
13,256 M€

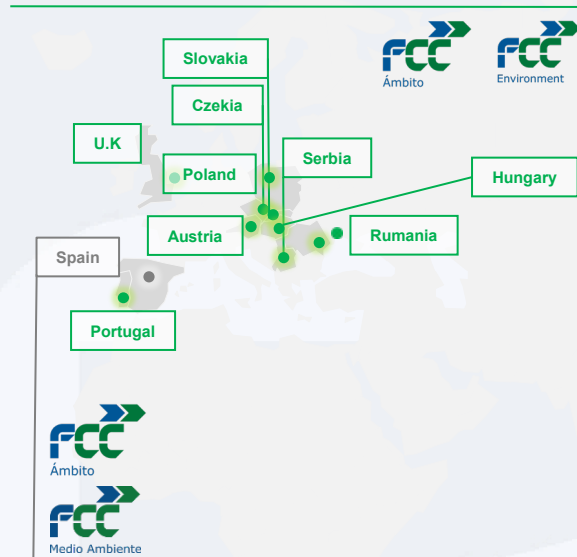
Figures in million euros

2.1.Environment

International Presence

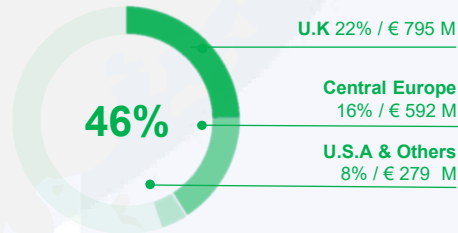


U.S.A



International Revenue 2022

Total : 1,666 M€



International Backlog*

(Dec. 31, 2022) **€5,031 M** (1.3 years)

*38 % of Total

2.1.Environment

Main references



Street cleansing, ground maintenance and maintenance of urban furniture in Madrid / Spain

Contract for 2 lots for street cleansing, 2 lots for ground maintenance and 2 lots for maintenance of urban furniture. Since 1977 – 1,5 M residents; 2,900 people; 570 vehicles & 1,100 machines.
Backlog: €652 million.

2.1.Environment

Main references



Waste Collection and street cleansing in Zaragoza / Spain

Renewal of the waste collection and street cleansing contract. Since 1941 – 675,301 residents, 270 electric and CNG vehicles, 1,130 people / 252,000 tonnes per year. Backlog: €615 million. 10 years.

2.1.Environment

Main references



Waste Collection and Street Cleansing in Barcelona / Spain

City centre and Ciutat Vella. Since 1915 - 572 vehicles, over 65% electric; 1,081 people, 593 km streets covered / 268,000 tonnes per year. Backlog: €830,87 million. 8 + 2 years.

2.1.Environment

Main references



Waste Collection lot 1 (West Area) Madrid / Spain

Renewal of the waste collection contract of lot1 (West Area). Since 1940 - 1M residents, 209 ECO or Zero Emission labelled vehicles, 950 people / 390,000 tonnes per year. Backlog: €455 million. 6 years.

2.1.Environment

Main references



Waste Collection, Street and Beach Cleansing in Vigo/ Spain

Renewal of the waste collection, street and beach cleansing. Since 1989 - 300,000 residents, 167 vehicles, more than 50 % electric or ECO, 547 people / 2,303 km street / 7,2 km coastline / 118,703 tonnes per year. Backlog: €366 million. 9 years, 6 months.

2.1.Environment

Main references



Resource Recovery Centre in Loeches, for the Eastern Municipalities Association of the Region of Madrid / Spain

New comprehensive Resource Recovery Centre. 730,000 residents served. 31 Municipalities, 5 recycling lines / 254,000 tonnes of waste per year / -90,000 tonnes eq CO₂ per year. Investment: €130 million.

2.1.Environment

Main references



Transport and treatment of municipal waste in West Tyrol region/ Austria

Rail transport and energy recovery of municipal waste at the Zistersdorf plant for the West Tyrol Waste Disposal Association. Backlog: €33 million. 5 years.

2.1.Environment

Main references



ARA collection tenders in various municipalities / Austria

Collection and separate transport of packaging materials for ARA (Altstoff Recycling Austria AG).
Backlog: €22 million. 5 years.

2.1.Environment

Main references



Zistersdorf Energy Recovery Plant / Austria

150,000 tonnes per year with 14.5 MW net electrical power, with an annual export of energy to the grid of 106,000 MWh, enough to supply more than 30,000 households.

2.1.Environment

Main references



Food waste collection and recycling collection contract in East Lothian / United Kingdom

Food waste and recycling collection. 106,000 residents, 40 people, 15 recycling vehicles.
Backlog: £22,4 million. 8 years.

2.1.Environment

Main references



Energy Recovery Centre in Greengairs/ Scotland

Construction works start on the Drumgray Energy Recovery Centre. 300,000 tonnes per year. Enabling to export circa 25.5 MW of electricity and supply up to 40 MW of heat to local homes and businesses.

2.1.Environment

Main references



Lostock sustainable energy recovery plant / United Kingdom

Development of a 600,000 tonnes per year waste-to-energy plant in partnership with Copenhagen Infrastructure Partners (CIP). Investment of £480 million.

2.1.Environment

Main references



Edinburgh and Midlothian Zero Waste Plant / United Kingdom

New Millerhill Recycling and Energy Recovery Centre (Midlothian). 25-year operating period. Management and treatment of 160,000 tonnes per year. Production capacity of 14.2 MW that will supply power to 32,000 households.

2.1.Environment

Main references



Waste Collection Contract in Palm Coast / Florida (USA)

Award of municipal solid waste collection contract. 90,000 residents, 35 vehicles, 72 people.
Investment of \$15 million. Backlog: \$175 million. 7 + 3 years.

2.1.Environment

Main references



Hillsborough waste collection / Florida (USA)

Contract of residential and commercial solid waste collection. 105,000 households, 96 CNG vehicles.
Backlog: \$380 million. 8 years, 8 months.

2.1.Environment

Main references



Waste Collection in Port Saint Lucie / Florida (USA)

Contract for the collection of municipal and commercial waste for the 2 zones. 220,000 residents, 75 vehicles, 110 people. Investment of \$47 million. Backlog: \$450 million. 7 + 3 years.

2.1.Environment

Main references

Acquisition of Premier Waste Services LLC / Dallas (USA)

Commercial solid waste collection services company in the Dallas-Fort Worth metropolitan area for more than 20 years.

4,000 contracts, 59 vehicles.



Acquisition of Houston Waste Solutions / Houston (USA)

Commercial solid waste collection company in the greater Houston area. Owns and operates a transfer station for construction and demolition debris in the city.

3,000 clients, 40 vehicles.

2.1.Environment

Main references



Environmental Recycling Compound in Placer County/ California (USA)

Construction and operation of a municipal solid waste (MSW) environmental recycling compound of 130 hectares. 115 people / 650.000 tonnes per year. Investment of \$141 million. Backlog: \$1.5 billion. 10 + 5 + 5 years.

2.1.Environment

Main references



Recycling Facility / Dallas (USA)

Design, Financing, Construction and Operation. Term of operation: 25 years. **Backlog:** \$300 million. **Service:** 140,000 t. recyclables / year. **Best Recycling Facility of 2017 by the U.S. NWR.** Management of recyclables in the cities of Dallas, University Park, Garland, Rowlett and Mesquite (Dallas Metroplex Area).



2.1.Environment

Main references



Recycling plant / Houston (Texas, U.S.A.)

Design, Financing, Construction and Operation.. Up to 145,000 t of recyclables / year. Houston recyclable management, 2.3 million residents. Operation period: 15 +5 years. Backlog: \$250 million. **Best Recycling Facility of 2020 by the US NWRA.**

2.2. Water Activities



Municipal concessions for the management of the end-to-end public water cycle service

Management of public services such as caption, treatment, potabilization, distribution, sewerage and wastewater treatment, as well as water quality analysis.



Infrastructure operation, maintenance and operation services – O&M

O&M contracts ensure the continuous availability of quality water, which requires the dedication, technology, professionalism and experience necessary to achieve maximum excellence in the end-to-end water cycle processes.



Infrastructure Concessions – BOT

Design, construction, financing and long-term operation of infrastructures, treatment plants (drinking water treatment, purification and desalination) or re-use facilities through BOT-type contracts and take or pay mechanisms.



EPC models (Engineering, Procurement and Construction)

Execution of design and construction projects, without the operation of the same once the construction phase has been completed.

2.2. Water

Figures 2022



43,500,869

Population served



18

Countries presence



12,673

Employees



867

WWTP's



90,605 km

of managed networks



259

DWTP's



1,287 hm³/year

Drinking water produced



28

SWRO's



3,092

Drinking water repositories



10 Laboratories

certified according to ISO-17025



20

Sports centres

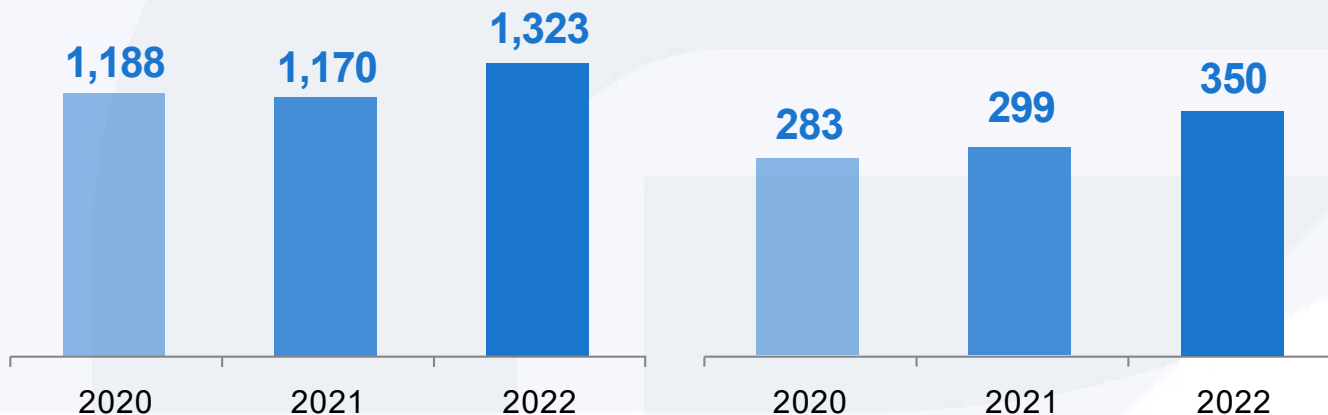
2.2. Water

Key Figures 2021



Revenues

EBITDA



12,673
employees



Backlog (31dec.2021)
€ 20,312 M

* Figures in million euros

2.2. Water

International Presence



Aqualia operates in 18 countries in Europe, Latin America, North Africa and West Asia.

Breakdown Turnover 2022:

Spain : 861,401 M€ / 65%

International : 461,754 M€ / 35%

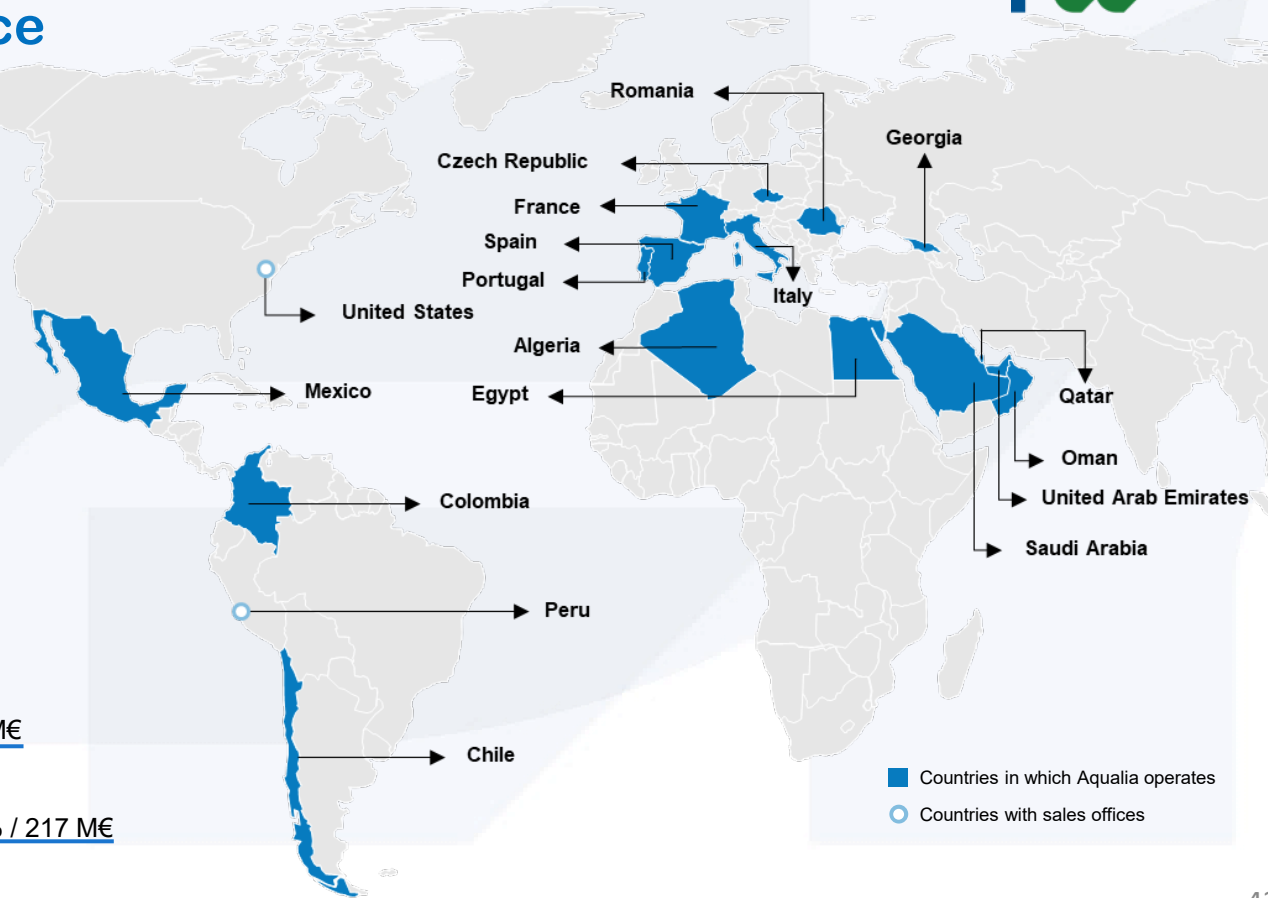
North of Africa 5% / 64 M€

Western Asia 10% / 132 M€

Latin America 4% / 48 M€

Europe 65% / 861 M€

Rest of Europe 16% / 217 M€

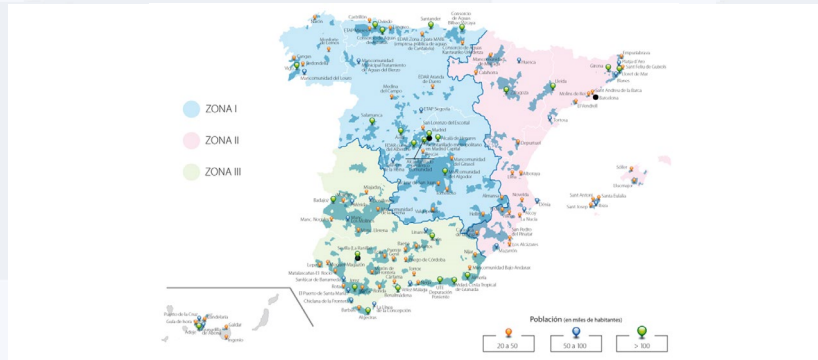


2.2. Water

Spain. Main references



WWTP Avila



CRM



Aqualia team, Santander

2.2. Water

Spain. Main references



Mar de Alboran desalination plant in Nijar, Almeria

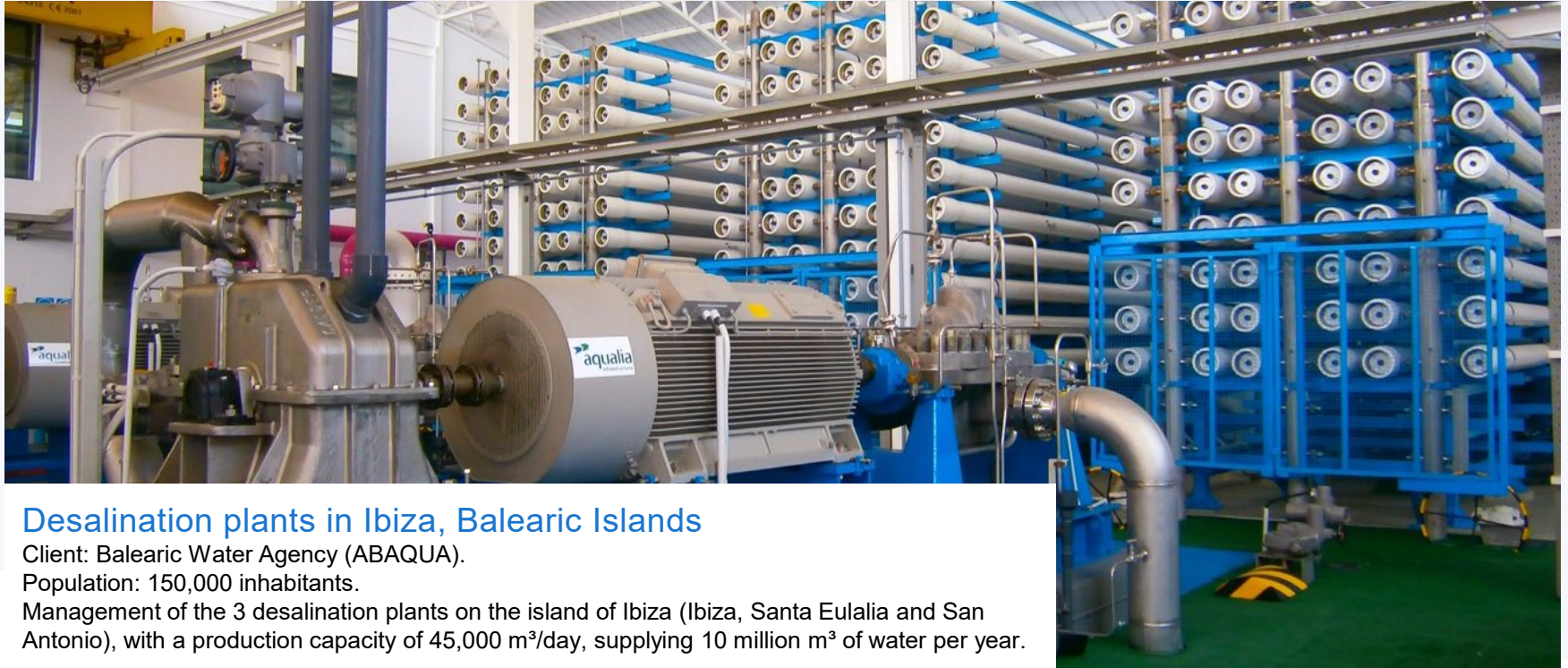
Recovery of the Rambla Morales desalination plant, abandoned in 2011.

The project involves a total investment of 99 million euros.

The desalination plant will become a technological benchmark and will include a photovoltaic power plant.

2.2. Water

Spain. Main references



Desalination plants in Ibiza, Balearic Islands

Client: Balearic Water Agency (ABAQUA).

Population: 150,000 inhabitants.

Management of the 3 desalination plants on the island of Ibiza (Ibiza, Santa Eulalia and San Antonio), with a production capacity of 45,000 m³/day, supplying 10 million m³ of water per year.

2.2. Water

Spain. Main references



End-to-end Water Management in Oviedo

Management since 1996.

Client: Oviedo City Council.

Population: 220,000 inhabitants.

Only municipality in Asturias with ozone drinking water treatment to generate 1,500 l/s.

2.2. Water

Spain. Main references



End-to-end Water Management in Salamanca

Management since 1997.

Client: Salamanca City Council.

Population: 144,000 inhabitants.

Pioneers in Spain in the application of R+D+i for the elimination of nutrients in wastewater treatment return water.

2.2. Water

Spain. Main references



End-to-end Water Management in Vigo, Pontevedra

Management since 1990.

Client: Vigo City Council.

Population: 294,000 inhabitants.

The largest hydraulic infrastructure in Galicia.

2.2. Water

Spain. Main references



End-to-end Water Management in Almeria

Management since 1981.
Client: Almeria City Council.
Population: 197,000 inhabitants.
Leading water service in Spain, home to several of the company's R&D projects.

2.2. Water

Spain. Main references



Water Supply and Sewerage in Algeciras, Cádiz

Management since 1995.

Client: Algeciras City Council. Joint venture (Emalgesa), in which Aqualia holds 49% and the City Council 51%.

Population: 122,000 inhabitants.



2.2. Water

Spain. Main references



End-to-end Water Management in Alcalá de Henares, Madrid

Management since 2004.

Client: Alcalá de Henares City Council. Joint venture (Aguas de Alcalá) in which Aqualia collaborates with Canal de Isabel II.

Population: 194,000 inhabitants.



2.2. Water

Latin America. Main references



Queretaro Aqueduct, Mexico

Management since 2011.

Project type: BOT – Build, Operate and Transfer (20 years).

Client: State Water Commission of Queretaro (CEA).

Population: 900,000 inhabitants.

The service includes the supply, pumping, treatment, gravity conduction, distribution and storage of water. A total of 128 km of pipeline, reservoir, tunnel (4.8 km), water pumps, reservoirs and drinking water treatment plant to generate 130,000 m³/day.

2.2. Water

Latin America. Main references



El Realito Aqueduct, Mexico

Management since 2011.

Project type: BOT – Build, Operate and Transfer (25 years).

Client: San Luis de Potosi State Water Commission (CEA).

Population: 430,000 inhabitants.

Water supply and treatment from the El Realito dam to San Luis de Potosi. The project has a total of 132 km of pipelines, water pumps, reservoirs and a water treatment plant, generating 86,400 m³/d.



2.2. Water

Latin America. Main references



End-to-end Water Management in Colombia

Management of the end-to-end water cycle since 2019 in 25 municipalities in 7 departments.
 Population: more than 1,000,000 inhabitants.

2.2. Water

Latin America. Main references



El Salitre WWTP, Colombia

Population: more than 3,000,000 inhabitants.

Capacity: 600,000 m³/day.

Expansion and improvement of the El Salitre wastewater treatment plant in Bogotá.



2.2. Water

MENA. Main references



Mostaganem Desalination Plant, Algeria

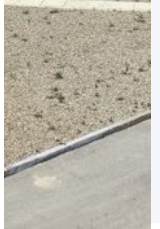
Client: SONATRACH/AEC.

Type of project: Design and Construction (completed in 2012), and Operation & Maintenance through a Public–Private Partnership.

Population: more than 1,200,000 inhabitants.

Capacity: 200,000 m³/d.

One of the largest desalination plants in Africa.



2.2. Water

MENA. Main references



El Alamein Desalination Plant, Egypt

Client: Ministry of Defence.

Project type: Design and Construction (completed in 2019), and Operation & Maintenance (until 2027).

Population: up to 1,000,000 inhabitants.

Capacity: 150,000 m³/d.

First and only desalination plant to be built by a single company in Egypt, and a Spanish company at that. One of the 3 best plants in the world 2020 by GWI and the best in Egypt.

2.2. Water

MENA. Main references



New Cairo WWTP, Egypt

Management since 2009.

Client: NUCA (Ministry of Housing).

Type of project: Financing, Design and Construction (completed in 2013), and Operation & Maintenance (18 years).

Population: 1,000,000 inhabitants.

Capacity: 250,000 m³/d.

First Public–Private Partnership project in Egypt.



2.2. Water

MENA. Main references



Abu Rawas WWTP, Egypt

Client: CAPW (Ministry of Housing).

Project type: Design and construction (ongoing), and Operation & Maintenance.

Population: 5,500,000 inhabitants.

Capacity: 1,600,000 m³/d.

Largest EPC (Engineering, Procurement and Construction) of a biological plant in Africa.

2.2. Water

MENA. Main references



End-to-end Water Management and O&M in Saudi Arabia

Management since 2020.

Type of project: Management, Operation and Maintenance of the end-to-end water cycle in 8 provinces of the North and South Arabian Clusters: Assir, Jizan, Al Baha, Najran, Qassim, Hail, Al Jouf and Northern Borders.

Population: more than 8,000,000 inhabitants.

2.2. Water

MENA. Main references



Supply Network in Riyadh, Saudi Arabia

Management since 2011.
Client: National Water Company (Government of Saudi Arabia).
Type of project: O&M – Operation & Maintenance (5 years).
Population: more than 3,000,000 inhabitants.
Reduction of NRW and optimisation of part of the supply networks.

2.2.Water

MENA. Main references



Hydraulic Installations at Sohar Port, Oman

Client: MAJIS INDUSTRIALSERVICES (Government of Oman).

Type of project: O&M – Operation & Maintenance (20 years).

This contract includes numerous infrastructures for water caption and pumping, desalination, supply, treatment and sewerage.



2.2. Water

MENA. Main references



End-to-end Water Management in Al Ain, UAE

Management since 2012.

Type of project: Water treatment and sewerage system.

The initial contract established a period of seven years, until 2019, for a value of 76.3 million euros. Extension of 7 years.

2.2. Water

MENA. Main references



End-to-end Water Management in Abu Dhabi and some islands, UAE

Management from 2019.

Project type: End-to-end Water Management (7 years) of Abu Dhabi and the adjacent islands of Al Reem, Al Maryah and Al Saadiyat.

Capacity: up to 280,000 m³/day (over 100 billion litres per year).

The project manages 1,320 km of networks and 54 wastewater pumping stations.

2.2. Water

MENA. Main references



Al-Dhakhira WWTP in Qatar

Management since 2022.

Client: Public Works Authority (Government of Qatar).

Type of project: Design, Construction, Operation & Maintenance.

Population: more than 200,000 inhabitants.

Capacity: 56,200 m³/day.

2.2. Water

MENA. Main references



End-to-end Water Management in Georgia

Management since 2022.

Population: 1,400,000 inhabitants.

The project includes infrastructure in Tbilisi, Miskheta and Rustavi, including: the Zhinvali dam and reservoir, with a capacity of 520 hm³, 7 drinking water treatment plants, 1 wastewater treatment plant, 58 pumping stations, 118 reservoirs and 4,300 km of distribution networks and 1,700 km of sewerage networks.



2.2. Water

Europe. Main references



End-to-end Water Management in Ostrava, Czech Republic

Population: 1,200,000 inhabitants.

Capacity: 279,682 m³/day.

Main operator in the Moravia and Silesia regions, managing the sewerage network in 76 municipalities with a total of 1,844 km, a supply network of 5,061 km, 3 large water treatment plants, 68 wastewater treatment plants and 157 pumping stations.

The project is one of the few existing cases of cross-border water supply, serving 100,000 inhabitants in Poland.



2.2. Water

Europe. Main references



End-to-end Water Management in Île de France and Brittany, France

Management from 2019.

Population: 400,000 inhabitants in 9 communes in the Ile de France and Brittany regions.

2.2. Water

Europe. Main references



End-to-end Water Management in Caltanissetta, Italy

Management since 2006.

Population: 273,000 inhabitants.

Management of the end-to-end water cycle in 22 municipalities in the province of Caltanissetta in Sicily.

The project has a water network of 993 km, a pipe network of 180 km, a sewerage network of 778 km, 21 water treatment plants, 1 drinking water treatment plant, 21 wells and 42 tanks.



2.2. Water

Europe. Main references



End-to-end Water Management in Elvas, Portugal

Management since 2009.

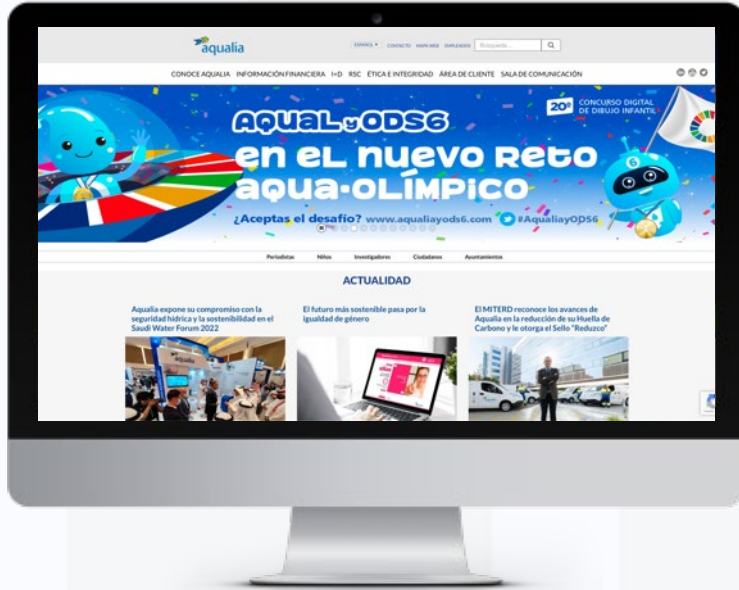
Population: 74,000 inhabitants.

Management of more than 12,500 wastewater supply and treatment contracts in the municipalities of Elvas, Vila Boim, Terrugem, Vila Fernando, Barbacena, São Vicente and Santa Eulalia.

2.2. Water Webs



Webs



www.aqualia.com

- [Adeje](#)
- [Alcalá de Henares](#)
- [Alcázar de San Juan](#)
- [Almería](#)
- [Algeciras](#)
- [Anglès](#)
- [Ávila](#)
- [Badajoz](#)
- [Benalmádena](#)
- [Calahorra](#)
- [Costa Tropical de Granada](#)
- [Écija](#)
- [El Puerto de Santa María](#)
- [El Vendrell](#)
- [Entemanser](#)
- [Formentera](#)
- [Granadilla de Abona](#)
- [Ingenio](#)
- [Jaén](#)
- [Jerez de la Frontera](#)
- [La Bisbal del Penedès](#)
- [Linares](#)
- [Lleida](#)
- [Lloret de Mar](#)
- [Lora del Río](#)
- [Medina del Campo](#)
- [Mérida](#)
- [Muro](#)
- [Narón](#)
- [Nerja](#)
- [Oviedo](#)
- [Priego de Córdoba](#)
- [Puerto de la Cruz](#)
- [Salamanca](#)
- [San Lorenzo de El Escorial](#)
- [Sanlúcar de Barrameda](#)
- [Santiago del Teide](#)
- [Santa Marta de Tormes](#)
- [San Miguel de Abona](#)
- [Santander](#)
- [Talavera de la Reina](#)
- [Vélez Málaga](#)
- [Vigo](#)
- [Ostrava \(República Checa\)](#)
- [Caltanissetta](#)
- [Campomaior \(Portugal\)](#)
- [Elvas \(Portugal\)](#)
- [Fundao \(Portugal\)](#)

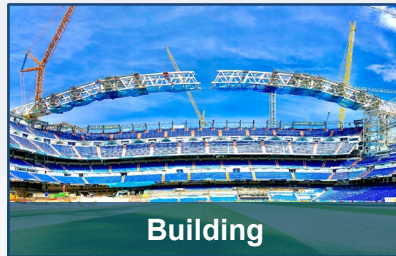
2.3. Construction

Activities



Civil Works

- Railway infrastructures
- Roads
- Bridges
- Tunnels
- Maritime infrastructure
- Airport infrastructure
- Water Infrastructure



Building

- Housing units and estates
- Non-residential buildings
- Rehabilitation



Industrial

- Electromechanical installations and maintenance
- Electrical networks and railway works
- Maintenance
- Industrial Construction
- Systems
- Infrastructure maintenance
- Prefabrication
- Corporate Image

2.3. Construction



Over
120 years
of experience



We are
global and local



Riyadh Metro,
the **largest contract**
awarded in the history
of Spanish construction
(Riyadh Metro, Toronto Railway Network)



Leader
in urban transport
infrastructure



Operating in
over
25 countries



One of the
top 36
construction companies
in the world



**International
benchmark**
in the selective execution of
large civil works (tunnels,
railway, metro)



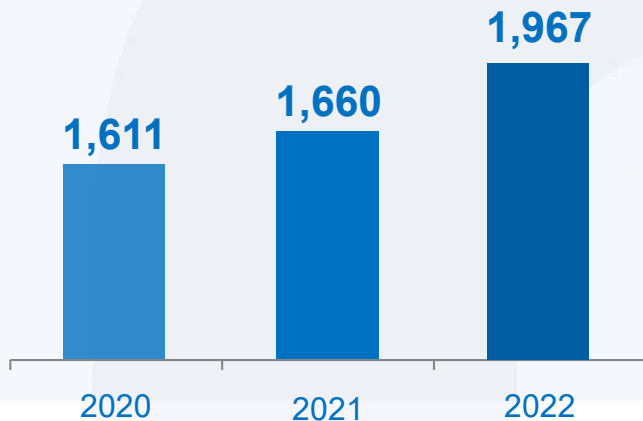
More than 25 million
people use our
infrastructures

2.3. Construction

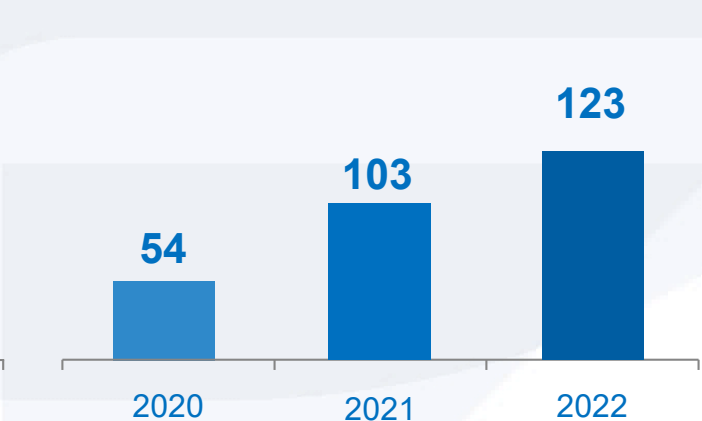
Key Figures 2022



Revenue



EBITDA



6,659
employees



Backlog (Dec. 31, 2022)
€ 6,586 M

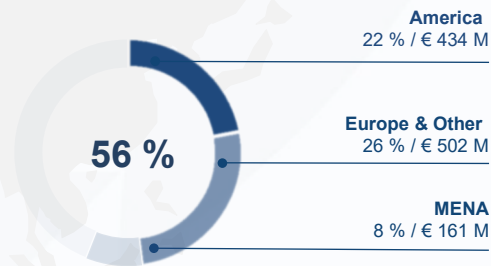
Figures in million euros

2.3. Construction International Presence



International Revenue 2022

Total : € 1,097 M



International Backlog*
 (Dec. 31, 2022) **€ 4,769 M** (2,4 years)

* 72,4 % of Total

2.3. Construction

Main References



Riyadh Metro / Saudi Arabia

2.3. Construction

Main References



Lima Metro/ Peru

2.3. Construction

Main References



Industrial bridge/ Chile

2.3. Construction Main References



Romanian Railway Sections

2.3. Construction

Main References



A9 Badhoevedorp_Holendrecht Motorway / Netherlands

2.3. Construction

Main References



Toronto Railway Network / Canada

2.3. Construction

Main References



Bridge rehabilitation in Pennsylvania / U.S.A.

2.3. Construction

Main References



Section 2 Maya Train/ Mexico

2.3. Construction

Main References



Scarborough Subway Extension/ Canada

Scarborough Centre subway station – Note: Initial concept rendering.
– to be informed by further planning and consultation.

2.3. Construction

Main References



A-465 Sections 5-6 / Wales (United Kingdom)

2.3. Construction

Main References



Sotra Project / Norway

2.3. Construction

Main References



Guillermo Gaviria Echeverri Tunnel / Colombia

2.3. Construction

Main References



Tenerife Island Road / España

2.3. Construction

Main References



Neom/ Saudi Arabia

2.3. Construction

Main References



Melbourne Suburban Rail loop/ Australia

2.3. Construction Main References



Haren Prison / Belgium

2.3. Construction

Main References



Santiago Bernabéu stadium refurbishment / Spain

2.3. Construction Main References



Glina WTP / Rumania

2.4.Cement

Activities



2.4.Cement



Present in
3 continents



“El Alto” plant, the
second largest cement factory in Europe



Promoting
fuel and alternative raw materials



Spain
Market leader with extensive territorial coverage



Production capacity of
15 million tonnes of cement

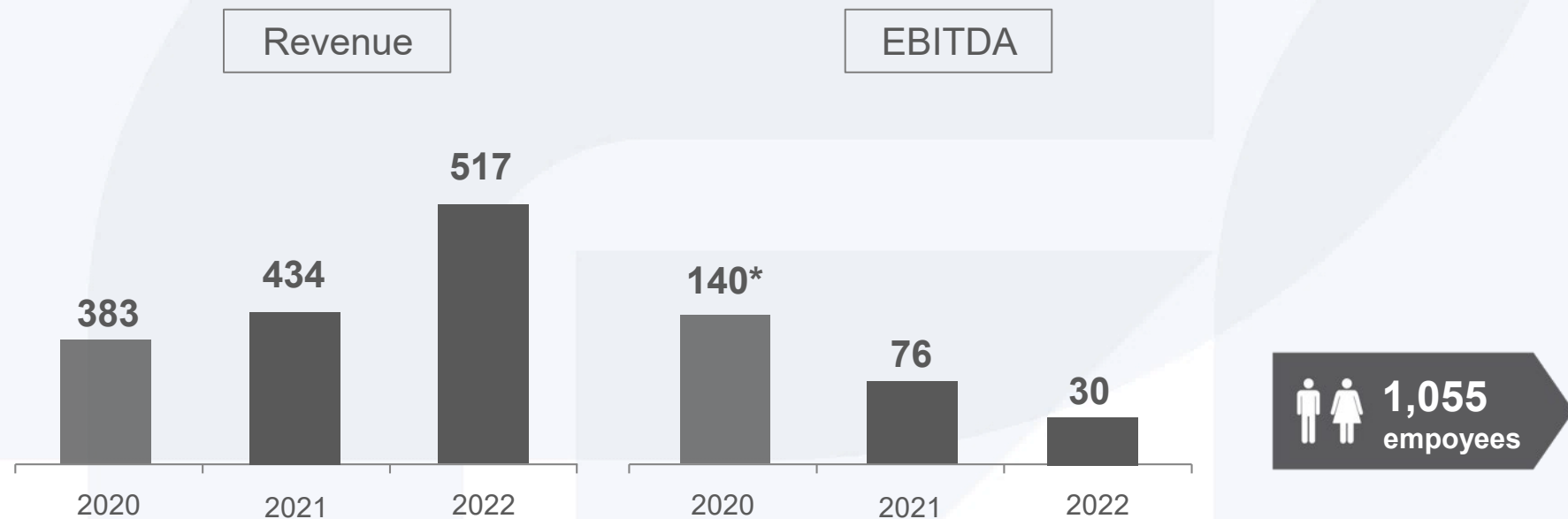


The **most advanced technology** to guarantee sustainable production



Tunisia
Market leader

2.4. Cement Key Figures 2022



Figures in million euros

* Includes €58,9M of Co2 allowance sales

2.4. Cement

International presence



*Indirect presence by 45 % in Giant Cement

2.4.Cement

Spain. Main references



El Alto plant / Madrid (Spain)

2.4.Cement

África. Main references



Enfidha plant / Sousse (Tunisia)

Annual production capacity: 2.1 million tonnes / year

2.4.Cement

Main references



Trading

2.4.Cement

Main references



Concrete

2.5.Real Estate

Activities



- Office
- Malls
- Locals & Others
- Build to Rent (BtR)

2.5.Real Estate



More than **30 years**
of experience



More than **550.000 m²**
of leasable area



280 houses. BtR:
85 rented units and
195 under development



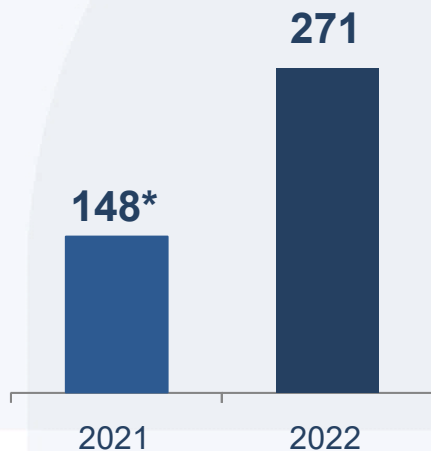
More than
2.5 million m²
buildable

2.5. Real Estate

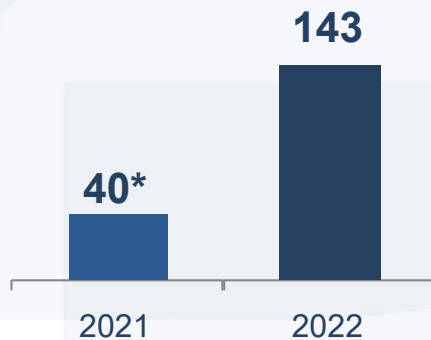
Key Figures 2022



Revenue



EBITDA



 **71^(*)**
employees



Assets (Dec. 31, 2022)
2,986 M€



Backlog (Dec. 31, 2022)
€ 120 M

Figures in million euros

*Includes only two months of Realia and Jezzine consolidation.
*(excluding building staff)

2.5. Real Estate

Main references / Office Renting



Torre Realia / The Icon

The world's first leaning office tower is part of the nerve centre of Madrid's economic activity. Designed by the first ever Pritzker Prize winner, Philip Johnson, and his partner John Burgee, its post-modernist style and its 15° tilt make it an essential part of Madrid's skyline.

Total surface area: 28,424 m²

Storeys: 24 Floors + 3 Underground floors

Parking capacity: 351 Spots



Torre Realia BCN

Prominent building in the Plaza de Europa Business Area. Designed by one of the world's most influential architects, Japan's Toyo Ito (Pritzker Prize 2013) in collaboration with the b720 firm, it forms a unique architectural ensemble in its union with the Hotel Porta Fira. Standing 110 m high, it is one of the tallest buildings in the city.

Total surface area: 31,960 m²

Storeys: 22 Floors + Basement

Parking capacity: 399 Spots

2.5. Real Estate

Main references / Office Renting



Principe de Vergara 132, Madrid

The building was completely refurbished in 2012, creating an avant-garde space inside with exclusive materials and design. It boasts a spectacular, modern and unique architecture, with a main façade made of glass on an aluminium structure.

Total surface area: 8,800 m²

Available storeys: 11 Floors

Parking capacity: 140 Spots



Paseo de la Castellana 41, Madrid

It is one of the most representative buildings of modern architecture in the centre of the Prime area of the capital. Its four glazed façades with curtain wall system give prominence to natural light, creating luminous interior spaces. The rooms are characterised by their spaciousness, open-plan design and cutting-edge technology.

Total surface area: 4,590 m²

Available storeys: Ground floor + 7

Parking capacity: 66 Spots

2.5. Real Estate

Main references / Shopping Malls



The Plaza Nueva Shopping Complex is designed in the form of a square and is being built to complete the commercial offer in the south of Madrid and to provide a response to the strong demand from a catchment area of more than one million people.

Gross Leasable Area (GLA): 52,636 m²
Annual visitors: 6.4 million
Parking capacity: 2,987 spots
Shops: 34



This modern shopping complex, with four floors and three basement car parks, with more than 6 million visitors a year, has become the nerve centre of social activity in Guadalajara. Ferial Plaza has a wide and selected commercial and leisure offer and a magnificent location with great visibility from the A2.

Gross Leasable Area (GLA): 32,523 m²
Annual visitors: more than 6 million
Shops: 95

2.5. Real Estate

Main references / Housing



Jardín de Tres Cantos
Madrid (85 homes)



Residencial Nao. Tres Cantos
Madrid (43 homes)



Provenza. Tres Cantos
Madrid (152 homes)

2.5. Real Estate

Main references / Local



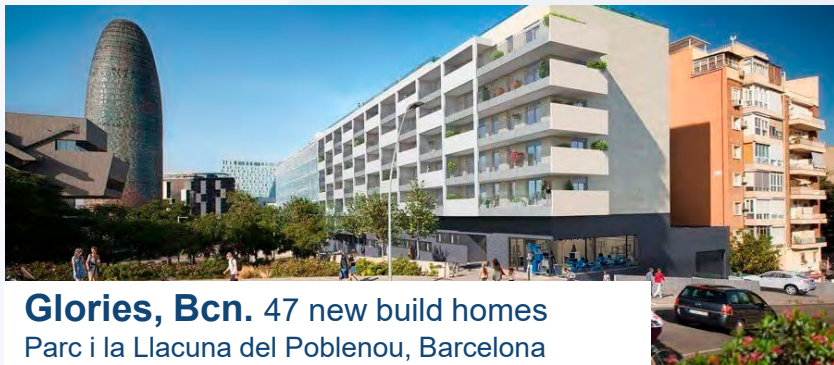
Pº de Gracia, 61. Barcelona



Paseo del Prado 22. Madrid

2.5. Real Estate

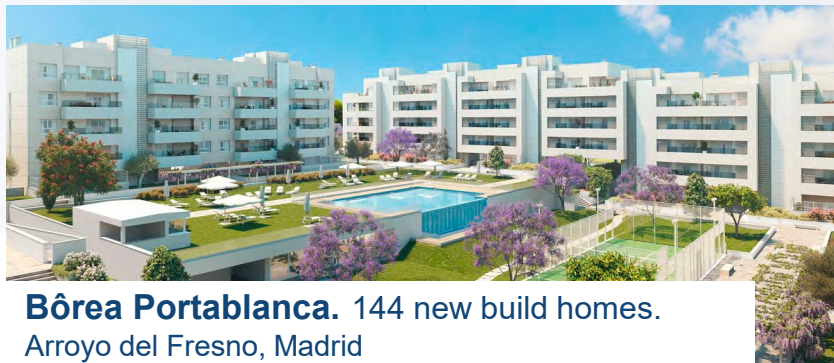
Main references / Housing Development



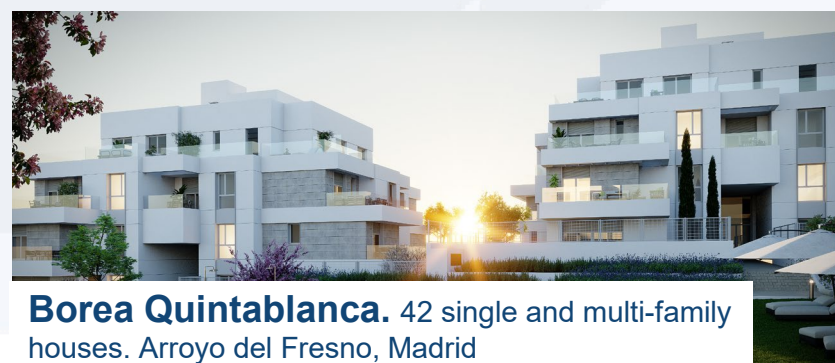
Glories, Bcn. 47 new build homes
Parc i la Llacuna del Poblenou, Barcelona



Realia Parque del Ensanche Fase II.
80 new build homes. Alcalá de Henares, Madrid



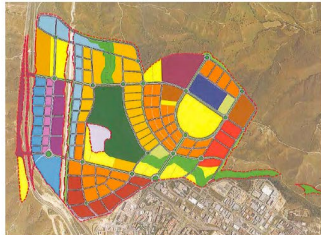
Bôrea Portablanca. 144 new build homes.
Arroyo del Fresno, Madrid



Borea Quintablanca. 42 single and multi-family
houses. Arroyo del Fresno, Madrid

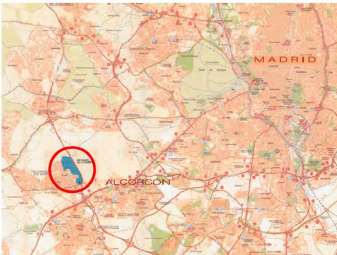
2.5. Real Estate

Main references / Land Management



URBAN

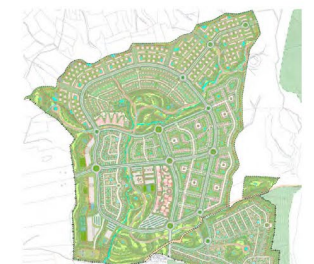
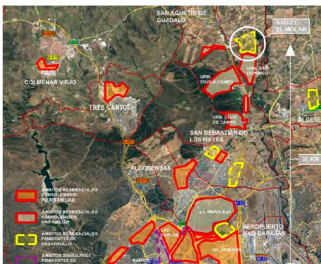
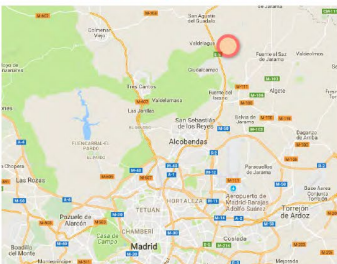
“AR Nuevo Tres Cantos”
 242,742 m² of elevation limit (1,731 homes)
 Tres Cantos, Madrid



BUILDABLE

(Development planning)

“Retamar de la Huerta”
 30,134 m² of elevation limit (291 homes)
 Alcorcón, Madrid.



BUILDABLE

(Pending development planning)

SAU-21 de El Molar
 676,309 m² of elevation limit (4,001 homes)
 El Molar, Madrid

FCC Group Webs



FCC Group



fcc.es

Environment



fccma.com



fcccambio.es



fccenvironmental.com



fccenvironment.co.uk



fcc-group.eu

Construction



fccco.com



fccindustrial.com

Water



aqualia.com

Cement

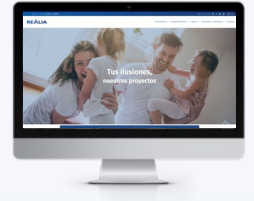


valderrivas.es

Real Estate



fccrealestate.es



realia.es

Disclaimer



- *This document may contain forward-looking statements about intentions, expectations or predictions of the FCC Group on the date of issue, relating to various aspects such as the growth of the different lines of business, results of the FCC Group or other aspects of the business and its status.*
- *These forward-looking statements or predictions do not constitute —by their very nature— guarantees of future compliance, as they are dependent on risks, uncertainties, and other significant factors that could cause the actual developments and results to differ materially from those expressed in the said intentions, expectations or predictions.*
- *This document does not constitute an offering or an invitation to acquire or subscribe shares in accordance with Act 24/1988, of 28 July, on the Securities Market, Royal Decree-Act 5/2005, of 11 March, and/or Royal Decree 1310/2005, of 4 November, and their implementing regulations.*
- *This statement should be taken into account by all persons or institutions who may have to take decisions or prepare or disseminate opinions relating to securities issued by the FCC Group. Such persons are invited to consult the documentation and public information communicated or registered by the FCC Group with the Spanish National Securities Market Commission.*
- *This document contains financial information that has been audited and prepared in accordance with International Financial Reporting Standards (IFRS).*