



INFORMA

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RAFAEL MONTES, CHAIRMAN OF FCC

**BALDOMERO FALCONES, VICECHAIRMAN
AND CHIEF EXECUTIVE OFFICER**



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GROUP

Baldomero Falcones, new executive Vice-Chairman and CEO

The FCC Board of Directors, meeting on 18 December, voted to approve the appointment of Baldomero Falcones as the company's Vice-Chairman and CEO.

The Board of Directors of FCC, in response to a proposal by the company's principal shareholder, Esther Koplowitz, has unanimously agreed to appoint Baldomero Falcones Jaquotot as CEO and Executive Vice-Chairman of the company. Baldomero Falcones is replacing Rafael Montes, who has been appointed as Non-Executive Chairman of the Group. FCC's new chief executive, Baldomero Falcones, was born in Mallorca in 1946; he holds a degree in engineering and an MBA from IESE.

Baldomero Falcones joins FCC after a lengthy career in executive positions at Spanish and international companies. He was a founding partner of Magnum Industrial Partners, Chairman of Mastercard International Worldwide and of Santander Seguros, director of Unión Fenosa and director for Spain at RWE; he is also a former general manager and member of the Executive

Rafael Montes, Non-Executive Chairman of FCC

Committee at Banco Santander Central Hispano. He is Chairman of the Plan Foundation in Spain and a member of the Economic Committee of Fundación Albéniz.

Speaking after his designation, Baldomero Falcones thanked the Board for his appointment and "very particularly for the trust it has placed in me to direct FCC, a superbly-managed company which is in an unbeatable position to continue growing and to take advantage of opportunities arising in its various business areas. The diversification process implemented by FCC's top-rank executive team has served as a template for the industry". The Board of Directors of FCC expressly acknowledged the work of Marcelino Oreja over the last nine years in which



Baldomero Falcones joins FCC after a long career in executive jobs in Spain and abroad.

he has been at the helm (as Chairman from 1998 to 2004, and as Non-Executive Chairman since then), particularly since this is the period in which Vivendi (later Veolia) was the company's second-largest shareholder and is considered to be one of the most important stages in the company's century-long history.

Marcelino Oreja receives recognition

The Board of Directors of FCC expressly acknowledged the work carried out by Marcelino Oreja over the last nine

years at the helm of the company (as Chairman from 1998 to 2004, and as Non-Executive Chairman since then), particularly since it was during this period, considered one of the most important stages in the company's century-old history, in which Vivendi (Veolia subsequently) was the company's second-largest shareholder. Marcelino Oreja will maintain a link to FCC since

Marcelino Oreja, member of the Board of Directors

not only because of his proven skill but also because he is part of this company's history and has contributed to making it a leader in all the sectors in which it operates. His appointment as Chairman, the culmination of his long career at the company, is further assurance of FCC's future success. I would also like to express my deepest

gratitude to Marcelino Oreja for his outstanding work in his years with FCC, a contribution only exceeded by his personal qualities".

The Board accepted the resignation of Francisco

Mas Sardá and thanked him for his over 40 years' service at the company. He will be proposed for appointment as a member of the Board of Directors of Uniland. Additionally, the directors EAC Inversiones Corporativas, S.L., represented by Carmen Alcocer Koplowitz, and Gonzalo Anes y Álvarez de Castrillón were appointed to the Audit and Control Committee.

he will continue to be a member of the Board of Directors.

Appreciation for Rafael Montes' dedication

The Board of Directors thanked Rafael Montes for his excellent performance as CEO; on his watch, revenues and EBITDA increased twofold thanks to the Strategic Plan and the company branched out internationally to balance its strategic businesses (36% of revenues generated abroad versus the original 9% figure).

After forty years at the company, during which he has held the most senior executive positions, Rafael Montes will take the place of Marcelino Oreja, who announced his intention to resign at the last Annual General Meeting.

The company's principal shareholder, Esther Koplowitz, said "it is very important for FCC to retain the experience of Rafael Montes,



After 40 years working in the company in top management jobs, Rafael Montes replaces Marcelino Oreja Aguirre.



Marcelino Oreja will continue linked to FCC as a member of the Board of Directors.



Above, the Nuestra Casa de Collado Villalba retirement home in Madrid. On the right, the La Nostra Casa de Fort Pienc in Barcelona.

Esther Koplowitz awarded the Cruz de Oro de la Orden Civil de la Solidaridad Social

Esther Koplowitz once again is honoured with an award for her dedication and work to benefit the most disadvantaged groups.



Jesús Caldera, Minister of Work and Social Affairs, gave Esther Koplowitz the Cruz de Oro de la Orden Civil de la Solidaridad Social (Gold Cross of the Social Solidarity Civil Order).

This distinction was awarded to Esther Koplowitz at the proposal of the Secretary of State for Social Services, Families, and the Disabled as an “acknowledgement for her charity work promoting retirement homes for the needy and those with physical or mental disabilities” as mentioned in the Ministerial Order published in the State Official Gazette.

Esther Koplowitz, as the founder and chairwoman of the foundation bearing her name, provides all funding, personally supervises the projects, defines the strategy, and monitors the progress of these projects. The construction of retirement homes for the elderly without financial means for

the disabled are among the most important projects undertaken by the foundation. She also supports medical research.

Homes for the elderly

In 2001, the Esther Koplowitz Foundation donated the Nuestra Casa de Collado Villalba to the Madrid Autonomous Community. The elderly suffering from serious diseases such as Alzheimer and Arteriosclerosis live on the first floor while those who enjoy a better quality of life occupy the second floor. The home also has an assisted living day care centre with capacity for 40 people that provides care to elderly and those requiring assistance.

In 2003 the Foundation gave the Barcelona local authorities another home for similar purposes, La Nostra Casa de Fort Pienc. This home can

accommodate 137 people in single and double rooms. There is also an adjacent day care centre providing services to up to 30 people.

Homes for the disabled

In 2004, the Foundation gave Valencia's City Council another home, La Nostra Casa de Valencia, which provides care and shelter to those suffering from serious mental diseases and other physical disorders. Featuring the most modern equipment and resources to treat these disabilities, the home has room for 60 patients and provides care to another 40 in its attached day care centre.

In view of the enormous need for homes of these characteristics, the Foundation

is currently building a second home in Valencia for the disabled and another one in Madrid for those afflicted with cerebral palsy. Once construction has been completed, the Foundation will donate these homes to the respective public administrations.

Investigation

The Foundation is entirely committed to public health and research. One of the most important projects is the Centro de Investigaciones Biomédicas Esther Koplowitz (CIBEK) (The Esther Koplowitz Centre for Biomedical Research), scheduled to start operations in July 2010, which will be donated to the Barcelona Clinic Foundation. The Foundation also acquired the Da Vinci Robot for Hospital Clinico of Madrid.

FCC's website is the best among IBEX 35 companies

According to the communication agency Make, FCC has the best website of any company included in the IBEX 35. The study, excluding all aesthetics factors, considered objective and measurable parameters, such as screen resolution, internal search engine, web map, share price listing, larger or smaller font capability, web standards (HTML, CSS, and WAI), RSS content syndication, weight of the page, navigability, and accessibility.

The company's website is in two languages: Spanish and English. The contents in each language include approximately 250 pages, 300 news items, 250 images of FCC, 18 newsletters published every two months, and 320 PDF documents (standards, reports, presentations, AGMs, and results).

The W3C consortium awarded FCC's website its WAI certificate after testing its accessibility by disabled users. Since 2006, all Spanish public administrations' websites must obtain this compliance certificate. The different pages in the website are accessed from the home page, complying with the CNMV's and WAI "three-click rule".

FCC's website features an RSS content generator, making it possible for users to access rapidly and precisely company information on the web that is frequently and regularly updated. Approximately 500 clients or entities (300 international ones) currently subscribe to FCC's web news service.



Other awards

Esther Koplowitz has received numerous awards and distinctions for her charity work and for her business management capabilities. These include: the Gran Cruz de la Orden del Mérito Civil given by the Council of Ministers in July 2001 for the promotion of social works; the Gold Medal of the Royal Academy of History, for her sponsorship of historical works; the Montblanc Best Business Woman of the Year for her professional career, her business acumen, and for her Foundation's social works; the Silver Cross awarded by the Civil Guard for her support and cooperation in the Civil Guards' Orphan Association; the Seal of the City of Barcelona and the Adoptive Daughter of Valencia Award for the work carried out in both of these cities; and the Annual Adecco Foundation Award given to the Esther Koplowitz Foundation for the important work carried out in favour of the most disadvantaged groups.



La Nostra Casa de Valencia home.



On the left, Traian Basescu, President of Romania, with Marcelino Oreja during their meeting.

FCC hosts business lunch with the President of Romania

Businessmen, politicians, and the media accompanied Romania's President Traian Basescu at a lunch organized by the New Economy Forum. FCC's Chairman Marcelino Oreja gave the speech introducing Mr. Basescu.

State visit

President Basescu in his 3-day official visit to Spain said that although there is a shortage of Romanian workers in their country of origin, they are entitled to the fundamental right of freedom of movement enshrined in the E.U.

President Traian Basescu of Romania, in an official visit to Spain, took part in a lunch organized by the New Economy forum, sponsored by FCC and The Wall Street Journal Europe.

Marcelino Oreja, CEO and Chairman of FCC introduced Mr. Basescu and spoke about FCC's presence in Romania, where it landed the first contract in 2002.

Traian Basescu said that the work moratorium applied to Romanian citizens in Spain contributes to

the increase in the underground economy and makes difficult to keep track of surplus workers in sectors such as construction. He said that these workers could return to their country of origin thanks to bilateral agreements between Spain and Romania, where the shortage of workers is responsible for a crisis in some sectors, such as construction. "The moratorium makes it difficult to have data on the underground economy, making it impossible to have a correct assessment of surplus workforce which could return to Romania, not through expulsion or deportation.



He asked President José Luis Zapatero to lift restrictions prohibiting access to the job market by Romanian workers.

Promote dialogue

The New Economy Forum is a non-partisan organization whose mission is to promote

economic, social, and political debate in Spain. Its activities aim to encourage the necessary discourse in order to explore and investigate the issues of interest to Spaniards, Europeans, and people worldwide. Politicians, heads of state, opinion-makers, economists, journalists and many other personalities participate in these forums.

Presence and projects in Romania

FCC believes that the dynamic situation in Romania offers very attractive opportunities to FCC: In the Service business line, the Group is involved in activities in Romania through A.S.A., a leading company in waste management in Central and Eastern Europe. A.S.A. operates in Austria, the Czech Republic, Slovakia, Hungary, Romania, and Poland.

In Romania, the company, through its Austrian subsidiary, the construction company ALPINE, has been awarded two environmental projects for the installation of two landfill sites and the construction of two wastewater treatment plants. These projects are worth 37 million euros. In Bucharest, the company is currently building the new headquarter building for Petrom, the leading oil and gas company in south-eastern Europe, as well as a cable-stayed bridge. ALPINE recently opened its third branch office in Timisoara to enhance its coverage of the Romanian market.

The FCC Group, through FCC Construcción, is currently building the 135 million euros Basara viaduct in Bucharest. It was also awarded a 100 million euros contract contemplating the construction of a bridge over the Danube River, connecting Bulgaria and Romania, and related road network. The company is involved in building and extending several highways and national roads.



In his speech at the New Economy Forum, above and at left, Romania's President asked Spain to lift restrictions preventing Romanian citizens for entering the job market. Below, Mr. Basescu signs the organization's Book of Honour.



FCC to build toll road in Poland for 223 million euros



ALPINE concurred with seven international consortia for the southern section of the A1 highway, one of the largest construction projects awarded in Poland.

FCC, through its Austrian subsidiary Alpine, has obtained the contract to build the southern section of the A1 toll road in Poland. The contract is worth 223 million euros.

The new section of road, scheduled for completion in 2010, is one of Poland's largest construction projects. It is the southernmost part of the A1 road, between Swierklany and Gorzyckach, and is 18.5 kilometres long.

The project also involves building two intersections, two rest areas and 31 bridges, using approximately 100,000 cubic metres of concrete and 13,000 tonnes of steel. A notable feature is the construction of a 380-metre cable-stayed bridge.

A total of 5 million cubic metres of earth will be moved and 380,000 tonnes of asphalt will be used in the project.

It will be executed jointly by Alpine's subsidiaries in Germany and the Czech Republic. FCC landed the contract in competition against seven international consortia, with its proposal receiving the highest rating.

The A1 toll road will connect Gdansk, in northern Poland, to the Czech frontier in the south, ending near





From left to right, Peter Russegger, General Manager of ALPINE in the Czech Republic and Alpine Slovakia; Ales Rebicek, the Czech Republic's Minister of Transport; Jerzy Polaczek, Poland's Minister of Transport; and Tomasz Pietrzykowski, Governor of Upper Silesia.

the Czech city of Ostrava. This 582-km road coincides with European Road E75 and is part of Pan European Transport Corridor No. VI. toll road (56 kilometres long). The FCC Group will also bid for future sections of the A1 road.

Between now and 2013, Poland plans to invest up to 26 billion euros in expanding and revamping its road and rail networks. The bulk of this investment will be financed with European Union funds.

**In 2007,
the subsidiary ALPINE
won contracts
worth over 3 billion
euros**

In 2007, Alpine has obtained over 3 billion euro in new orders. With annual revenues of 3.3 billion euros projected for 2007 and a workforce of nearly 14,300, Alpine is Austria's second-largest construction company. FCC acquired 80% of Alpine in 2006 as part of the 2005-

2008 Strategic Plan promoted by Esther Koplowitz, the company's largest shareholder.

ALPINE in Poland

Between 1997 and 2001, Alpine built Poland's A4

The northern to the southern

The A1 toll highway stretches from the northern to the southern part of central Poland, from Gdansk in the Baltic Sea, passing through Lodz and the industrial region of Upper Silesia, to the Gorzyczki/Vernovice in the Czech border where it will link up with the D47 highway in the Czech Republic. 17.5 kilometres of this highway have already been built, and construction of an approximately 90-km road section near Gdansk is currently in progress.



From left to right, The ALPINE team, made up of Andrzej Pawelek, Project Manager; Piotr Rowinski, Sales Representative; Ales Kramny, Head of the Branch Office, ALPINE Czech Republic, Ostrava; Maciej Mikolajonek, Financial Manager; Peter Russegger (in the centre), CEO of ALPINE Czech Republic and ALPINE Slovakia; Wladyslaw Guzek, Director of ALPINE Slask; Christoph Mayr, manager responsible for drafting the A1 Highway project schedule of specifications; Hermann Kolb, Director of National Civil Projects, Road Construction; Julia Jorcke, sales representative; Hannes Sebastian Huber, Director of the Branch Office, and Halle Leipzig.



FCC to build the second Pfänder tunnel in Austria

The offer submitted by FCC for this project was the best rated. The company will drill a gallery using a tunnel-boring machine (TBM), the first highway tunnel in Austria built using this mechanical procedure, which has been used successfully in other countries such as Spain and Switzerland.

Detail of spinning drill of the TBM-type tunnel boring machine.



FCC, through ALPINE, its Austrian subsidiary, has won the bidding process to construct the second Pfänder tunnel, on highway A-14 in Austria's Rhine valley. The contract is worth 123 million euros.

The present Pfänder tunnel, from Rheintal to Walgau, has the heaviest traffic in Austria. It was decided to build a second tunnel on the same highway due to congested traffic conditions, with kilometre-long traffic jams.

FCC, whose bid was the most highly rated, landed the contract in competition against five other bidders. The specifications of the bidding process allowed for two different tunnelling systems: one conventional, using explosives, and another mechanical.

ALPINE'S offer is based on the tunnel boring system.

The ALPINE team will bore the 6.5-km-long tunnel using a TBM. It will be the first highway tunnel to

The contract is worth 123 million euros

be built in Austria using this method, which has proven successful in several countries such as Spain and Switzerland.

Construction is scheduled to begin shortly and is expected to be completed by the summer of 2010. Once the new tunnel is completed, the current tunnel will be revamped and Pfänder tunnel will be opened in both directions in the summer of 2013.

Tunnelling skills

ALPINE has highly successful track record in building tunnels for highways as well as commuter, underground and high-speed rail. The company is currently involved in the construction of the Lainz, Katschberg and Achrain tunnels in Austria, the Gotthard tunnel in Switzerland. In addition it is building the extension of Athens' subway line 2 as well as phases 3, 4, and 5 of the Singapore underground system expansion project.



AIRPORT LINK

Airport Link is an underground rail line connecting midtown New Delhi with the Indra Gandhi International Airport. The Airport Link will measure approximately 19 km, of which ALPINE will be in charge of building the first 3.7 kilometres.

FCC to expand the underground rail network in New Delhi, India

ALPINE, FCC's Austrian subsidiary, will be in charge of building the first 3.7-km long stretch of the subway line connecting downtown New Delhi with the Indra Gandhi International Airport.

Delhi Metro Rail Corporation Ltd. has awarded the contract to build the first section of the underground rail connection between New Delhi and the airport to a consortium headed by Alpine, FCC's Austrian subsidiary. The contract is worth 139.3 million euros.

The contract contemplates the construction of a 3.7 km-long underground rail line and two stations: New Delhi Station and Shivaji Station, both of which are part of the 19-km long Airportlink project.

Two shield tunnel-boring machines (TBM), with a diameter of over 6 metres, will be used to build

twin tunnels, each of which will be 2,192 metres long.

Construction will begin in this year and should be completed by 2010. This contract strengthens Alpine's presence in India.

It is the second contract that FCC's Austrian subsidiary has obtained in that country where it is currently involved in a major project in the southern Himalaya region: construction of the the Tapovan-Vishnugad hydroelectric plant and an 11.3-kilometre headrace tunnel, under a contract worth 79 million euros.

The contract is worth 139.3 million euros

Underground Lines: Singapore and Athens

Alpine has a successful track record in building underground rail systems. It is currently involved in a 264 million euro project, expanding the underground rail

systems in Singapore and Athens, as well as in the Aghios Antonios-Anthoupoli stretch of the Athens Underground System, worth approximately 100 million euros.

Bulgarian Government awards FCC project for gateways to the Vidin-Calafat bridge

The project for building access to railway lines contemplates 16.3 km rail link with a single electrified line and a 6 km-long bridge linking Bulgaria and Romania.

Bulgaria's Transport Ministry has awarded FCC Construcción a contract worth 75.1 million euro to build road and rail accesses to the Vidin-Calafat bridge over the River Danube.

The project calls for the construction of rail and road links to the bridge on the right bank of the river. The 16.3-kilometre rail link will consist of a single electrified line plus all the ancillary lighting, control, signalling and telecommunications facilities, a new international freight station, refurbishment of the existing passenger station, and construction of three new adjacent buildings.

The 6-km road access contemplates construction of a two-lane dual carriageway, revamping of four interchanges and eight overpasses along the road and the railway line.

FCC is currently building the Vidin-Calafat bridge

linking Bulgaria and Romania (budget: 116 million euro). The bridge, which is part of Trans-European Corridor IV (Dresden-Istanbul), will measure 1,971 metres in length and was designed jointly by the

Fernández Casado engineering firm and FCC Construcción's own engineers.

The main concept for construction design implies the incorporation of the railway and road in the same bridge, with the railway lines in the middle and the two-way carriageways on each side of the bridge slab.

The bridge is divided into three different structures: the main structure across the river, plus the openings to provide access to the highway and the railway lines.

FCC will apply its own construction technology, developed in several projects, for bridges consisting of prefabricated sections and cable-stayed bridges.

FCC is the leading construction company in Bulgaria

Other projects in Bulgaria

FCC's Austrian subsidiary, ALPINE, was recently awarded a contract to build two water treatment plants in the Bulgarian cities of Sevlievo and Bourgas - Meden Rudnik. The project, which comprises planning, construction, outfitting and commissioning of the facilities, plus staff training, is worth approximately 15 million euros.

The Sevlievo facility, 200 km. north-east of Sofia, will supply water to about 53,000 people in that city and adjacent townships. The Bourgas - Meden Rudnik facility, on the shores of the Black Sea, will process wastewater produced by a population of approximately 56,800 people.



3D view of the bridge that will link Bulgaria and Romania. Railway access will be 16.3 km long and the road will stretch over 6 km.